

The Liversidge Letter

An Executive Briefing on Emerging Workplace Safety and Insurance Issues

April 9, 2026

An ongoing policy discussion for the clients of L.A. Liversidge, LL.B.

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WSIB Accountability: Still Fading, Still Concerning

For more than two decades, *The Liversidge Letter* has tracked the ebbs and flows of WSIB accountability. Some years have shown progress. Others, like the last several, have raised eyebrows, questions, and increasingly, alarms. One theme continues to dominate: WSIB accountability remains inconsistent, and in need of sustained scrutiny.

Overall Board accountability rose steadily from the 1980s through the 2010s, with only minor periods of regression, ultimately reaching peak accountability during the Mahoney/Witmer/Marshall/Teahen era between 2009–2022.

This release serves as a one-page primer for what is shaping up to be a significant year of analysis. We will revisit long-standing concerns, highlight new developments, and connect the dots between emerging patterns and the WSIB's ongoing transparency challenges.

A Persistent Issue: Accountability in Retreat

In late 2024, we published a four-part series that examined the troubling decline in WSIB transparency:

- [October 8, 2024 – Is WSIB Accountability Fading Away?](#)
- [October 15, 2024 – Why is the WSIB Annual Report Always So Late?](#)
- [October 25, 2024 – Reinstate the Quarterly Financials](#)
- [December 4, 2024 – Fading WSIB Accountability – Final Suggestions](#)

WSIB accountability issues continued in 2025:

- [December 19, 2025 - LAL Briefing Note 2025 - WSIB Q3 Financial and Sufficiency Reports](#)
- [December 19, 2025 - LAL Letter to WSIB - WSIB Grants information publicly available](#)
- [September 26, 2025 - LAL Briefing Note 2025 - WSIB Q1 Financial and Sufficiency Reports](#)
- [September 18, 2025 - LAL Briefing Note - 2024 WSIB Financials](#)

The above publications document a clear pattern: delayed reporting, reduced disclosure, and a steady erosion

of the mechanisms that once allowed stakeholders to understand how the WSIB was performing. Two years later, these concerns have not dissipated.

2026: A New Year, Familiar Problems, Emerging Questions

Several new developments demand attention. Each raises concerns; together, they form a troubling mosaic:

Removal of WSIB Executive Names from the WSIB Website

Upcoming Issue:

The quiet removal of executive names from the WSIB's public website is not a trivial administrative update. Leadership visibility is a foundational accountability measure. When the public cannot easily identify who is responsible for what, accountability becomes diffused. LAL commented on this in his October 29, 2025 LAL Briefing Note [here](#) (at page 7 & 8 of the report)

The “Paperwork Waltz”

Upcoming Issue:

We have seen this issue simmering for months: delayed decision timelines, files drifting into procedural limbo, and employers left waiting for clarity. We will explore the systemic roots of these delays and their operational consequences in an upcoming edition of *The Liversidge Letter*.

Why This Matters: Accountability Is Not Optional

Accountability is not a bureaucratic nicety; it is the backbone of public trust in the WSIB system. When reporting is delayed, leadership becomes opaque, decision-making slows, and communication falters, the system's credibility erodes. A system that cannot be scrutinized cannot be trusted.

Final Thoughts

The WSIB is a vital public institution. Its decisions affect Ontario businesses, workers, families, and the broader economy. Accountability is not a luxury; it is a duty.

As we move through 2026, *The Liversidge Letter* series will continue to shine a light on these accountability issues. There is a great deal happening and we will be unpacking it all.